## UNITED STATES MARINE CORPS

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### I MARINE EXPEDITIONARY FORCE ORDER 4400.12A

From: Commanding General To: Distribution List

Subj: POLICY FOR THE MANAGEMENT OF REMAIN BEHIND EQUIPMENT (RBE)
DURING DELIBERATE PLANNING AND CRISIS ACTION

Ref: (a) MCO P4400.39

(b) FMFPacO 4400.42

(c) MCO 4790.2

(d) TM 4700-15/1

(e) MCO P4400.150D

Encl: (1) Sample Format for Projected RBE UDL Database

(2) Sample Format for Actual RBE UDL Database

- 1. <u>Purpose</u>. To promulgate I Marine Expeditionary Force (MEF) policies, amplify the policies set forth in references (a) and (b), and assign responsibilities concerning deliberate planning and crisis action for Remain Behind Equipment (RBE).
- 2. Cancellation. I MEFO 4400.12
- 3. <u>Summary of Revision</u>. This Order has been revised and should be reviewed in its entirety.
- 4. <u>Scope</u>. This Order addresses the identification, redistribution, and management of RBE during the deliberate planning and crisis action. Table of Equipment (T/E)items left behind due to routine scheduled commitments [Marine Air Ground Task Force (MAGTF) deployment or training exercises] are not subject to this Order.

#### 5. Definitions

a. RBE are those T/E items that a Marine unit leaves at its garrison camp or station after it deploys for a crisis/contingency where the intent, prior to deployment, is to marry up with Maritime Prepositioned Ships (MPS) materiel or any other prepositioned materiel. It can be any of the ten classes of supply, but by far, the greatest portion will be Class II, VII, and VIII. RBE is NOT those T/E items left behind by a unit that departs for a MAGTF deployment where there is no prior explicit intent to marry up with prepositioned equipment. Also, RBE is not that equipment left

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behind by a unit that departs on any training exercise, regardless if the intent is to marry up with prepositioned equipment or not.

b. RBE excess is that reported materiel which was left behind by an individual command that deployed with the intent to marry up with MPS materiel, or any other prepositioned materiel. Per reference (a) and (b), I MEF's major subordinate commands (MSCs) do not retain that materiel. RBE excess is that RBE not redistributed internally within I MEF, including to Select Marine Corps Reserve (SMCR) units called up to reinforce I MEF forces, or selected to sustain I MEF units.

# 6. Background

- a. The Maritime Prepositioned Concept (MPC) envisions the storage of essential equipment and supplies aboard specially designed ships. MPS are capable of quickly moving to a location to marry up with the Marines necessary to form an effective combat organization capable of sustaining itself for a limited period of time. Through the introduction and acceptance of the MPC, and later the Geographic Prepositioned Concept (GPC), the Marine Corps has been able to significantly improve its ability to rapidly deploy forces in response to national need.
- b. The equipment to be stored aboard the MPS is required to be sourced from the Marine Corps Authorized Force Acquisition Objective (AFAO) by Department of Defense regulations. The AFAO is predominately the service's initial issue T/E and authorized war reserve materiel. The AFAO is finite.
- c. Units and organizations that form the Maritime Prepositioned Forces (MPF) deploy from their stations to a location where they assemble with the equipment and supplies from the MPS. The equipment aboard the MPS is the basis for those units' T/E. The MPF brings only the equipment and supplies necessary to complete any unit's wartime T/E.
- d. MPS equipment initially taken from the Marine Corps' limited AFAO could have been the initial issue of reserve units or war reserve materiel for another MAGTF. Therefore, the units forming the MPF taking more assets than necessary to complete their wartime T/E allowance could deprive other Marine Corps organizations of essential combat equipment.

e. The assets left by the units forming the MPF must be effectively managed to meet the requirements of follow-on forces (to include reserve units) and war reserve material requirements. Mission accomplishment and Marines' lives are jeopardized when MPF units retain equipment in excess of their T/E. The I MEF must maintain positive accountability and control of material to ensure the effective and efficient distribution of assets to MPF units.

## 7. Concepts

- a. The CG, I MEF's single point of contact and coordinator for RBE management and reporting is the G-4 Materiel Officer.
- b. Each MSC will establish a single point of contact and organization to manage, account for, maintain and report RBE per paragraph 4d of reference (b).
- c. Deliberate planning for RBE will ease the transition to crisis action by:
  - (1) Allowing prompt input of data into automated RBE files,
  - (2) Speeding submission of required RBE reports, and
- (3) Reducing friction when units begin the deployment process.
- d. I MEF will maintain positive control and accountability of supplies and equipment and redistribute assets as necessary to meet mission accomplishment in a timely and efficient method. CG, I MEF, through the MSCs will retain management, accountability and maintenance responsibility for RBE assets until a majority of the MEF is deployed in conjunction with MPF operations. At this point, when the MEF as a total can no longer maintain accountability and perform necessary maintenance for RBE assets, assistance will be sought from Commander, Marine Forces Pacific (COMMARFORPAC). When practical, and particularly in the case of detachment of nondeploying parent units, accountability and custody will pass to the parent commands or higher headquarters as determined by the force commander.
- e. The purpose of reporting RBE Marine Corps Automated Readiness Evaluation System (MARES) reportable assets during the deliberate planning is to pre-register and project the adequacy of RBE to satisfy further legitimate material requirements of the MEF/Force Commander. To accomplish these objectives when I MEF units deploy to form an MPF the following applies:

- (1) Projected RBE is to be identified during the deliberate planning process of each operational plan by each MSC. Semiannually, MSC commanders are to provide CG, I MEF a report of projected RBE MARES reportable assets by individual operational plan.
- (2) RBE is to be redistributed within the MSCs within 10 days of receipt of any execution order for any operational plan involving an MPF composed of I MEF forces.
- (3) RBE not required by the MSCs to fulfill T/E requirements is to be reported to I MEF within 15 days of receipt of any execution order for any operational plan involving an MPF composed of I MEF forces.
- (4) Redistribution of RBE between the MSCs is to be directed by CG, I MEF within 20 days and completed within 27 days of receipt of any execution order for any operational plan involving an MPF composed of I MEF forces, and
- (5) RBE excess to I MEF is to be reported to COMMARFORPAC, within 30 days of receipt of any execution order for any operational plan involving an MPF composed of I MEF forces, by CG I MEF.
- f. Reconstitution of MPS inventories and T/E for I MEF units returning from MPF operations will be addressed in the operational plans being executed at the time that sufficient information and policy guidance is provided from higher headquarters.
- g. Every exercise conducted by I MEF units which involves the composing of an MPF (either notionally or actually involving the units) must include I MEF's concept of RBE management and exercise the procedures contained in this Order as an exercise objective.
- h. A consolidated listing by Table of Authorized Materiel Control Number (TAMCN) of projected excesses will be provided to the commanders of appropriate Marine Corps bases and air stations for planning purposes annually by CG, I MEF (G-4 Mat).

### 8. Policy

a. The following formula is to be used to determine RBE quantities: A unit's T/E (on hand) quantity minus Fly-in Echelon (FIE) equals RBE quantity, where the FIE quantity equals unit's wartime T/E minus prepositioning objective (PO) quantity, in other words, Unit's on hand T/E - (wartime T/E - MPS PO) = RBE.

- b. To ensure redistributions are completed and to meet deployment time frames, the requirement outlined in reference (c) and (d) for joint limited technical inspections (LTIs) is waived.
- c. Units are not authorized to deploy equipment, that when combined with the MPS assets allocated in the PO, will exceed their wartime T/E allowances.
- d. MSCs deploying detachments to form the MPF are to consider, and report to CG, I MEF as RBE, those assets in excess of the MSC's authorized quantities of controlled items (subsystem-13) when the PO's MPS assets are combined with the MSC's on-hand quantity.
- e. Accountability and responsibility for RBE will remain with the MEF commander until COMMARFORPAC authorizes transfer of either or both function to the supporting establishment. Transfer of these logistics functions will not be authorized until such time as the level of force deployment renders the MEF's capability inadequate for executing RBE-related managerial tasks.
- f. RBE assets will be handled in the same manner as any other controlled equipment, i.e., per reference (e).
- g. So that all organizations that may be required to provide forces to form an MPF can fully participate in the deliberate planning process, MSCs are to provide current MPF information (to include MPS PO and the methods for their determination) to all subordinate organizations that may be required to provide forces.
- h. All RBE excess to I MEF, as determined by the CG, I MEF, will be reported to COMMARFORPAC 30 days after receipt of any execution order for any operational plan involving an MPF composed of I MEF forces.

### 9. Actions

- a. AC/S, G-4, during deliberate planning will:
- (1) Compile a projected I MEF RBE list from the MSCs' projected RBE reports and plan redistribution of RBE to satisfy MSCs and reinforce SMCR T/E shortfalls and MEF sustainment.
- (2) Provide a copy of I MEF projected RBE excess to COMMARFORPAC, G-4, and appropriate base and air station commanders annually per paragraph 4e of reference (b).
- (3) Coordinate with base commanders to establish adequate storage for RBE excess not directed for redistribution by COMMARFORPAC or Commander, Marine Corps Logistics Bases

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(COMMARCORLOGBASES). Arrangements must include staging areas for RBE planned for redistribution to SMCR units not reinforcing I MEF units.

- b. The MSCs, during deliberate planning will:
- (1) Develop and publish orders an instructions to implement the policies of the Order.
  - (2) Determine, by operational plan, projected RBE.
- (3) Establish a projected RBE list in Lotus 123R4W for windows (123R4W). This spreadsheet will contain projected quantities of RBE in the event of MPF deployment by operational plan (refer to paragraph 8a above the RBE formula). This spreadsheet will also contain, but is not limited to, the following information for all items for projected RBE:
  - (a) TAMCN
  - (b) National Stock Number (NSN)
  - (c) Nomenclature
  - (d) Quantity
- (4) See enclosure (1) for the suggested format for the projected RBE spreadsheet which should represent the MSC's projected RBE. Using this spreadsheet, the MSCs can plan for projected RBE to be used for redistribution to organic subordinate units and satisfying T/E shortfalls of reinforcing SMCR units.
- (5) Semiannually, December 1 and June 1, report the RBE excess to CG, I MEF (G-4 Material Officer). The report will be in the format of enclosure (1) on a 3.5 inch diskette using 123R4W. Report requires MARES-reportable RBE aggregated at the MSC-level only.
- (6) Request 1st Force Service Support Group (FSSG) establish Activity Address Codes for MSCs intending to establish separate RBE accounts.
  - c. The I MEF G-4 Materiel Officer, during crisis action, will:
- (1) Control and direct the redistribution of RBE between the MSCs.
  - (2) No later than 30 days after the commencement of the

crisis action, provide COMMARFORPAC, COMMARCORLOGBASES, and applicable base commanders quantities of actual RBE excess, per paragraph 3 of reference (b) and paragraph 2b(2) of Enclosure 4 of reference (b).

- (3) Direct management and use of RBE.
- d. The MSCs, during crisis action, will:
- (1) Manage and supervise procedures for accounting, controlling and turning over equipment to assist units to meet deployment timeframes. MSC commanders must ensure this process does not prevent deploying units from meeting higher headquarters directed deployment timeframes.
- (2) Control and direct the redistribution of RBE to organic subordinate units and to satisfy T/E shortfalls of reinforcing SMCR units. Commanders are to ensure the orderly and proper transfer of accountability and responsibility for RBE. Disposition and turnover of RBE is to comply to the fullest extent possible with current directives on accountability and control [e.g., reference (e)].
- (3) Provide CG, I MEF (G-4 Materiel) an RBE report of actual quantities of RBE excess on a 3.5 inch diskette in the format of enclosure (2) using 123R4W no later than 15 days after the commencement of he crisis action phase. This report will contain the TAMCN, NSN, nomenclature, quantity, location and status for each item of RBE. The status field will reflect one of the following four options:
  - (a) Mission Capable (MC);
  - (b) Not Mission Capable Maintenance (NMCM);
  - (c) Not Mission Capable Supply (NMCS);
  - (d) Unknown.
- (4) Make RBE assets available for immediate redistribution once reported.
- (5) Reference (a) directs that MSCs sourcing detachments or units to the MPF force list retain responsibility for maintenance of the MSC's RBE to the extent authorized and directed by T/O logistics capabilities. Evacuate to the supporting intermediate maintenance activity maintenance requirements which exceed the capabilities of the command.

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- (6) Anticipate that at least during the initial stages of crisis action, that it will not be possible for the MSC to be relieved of its responsibilities for the RBE management. Some degree of RBE management will be required from the MSCs, and their subordinate commands, until reporting and initial accounting is completed and asset disposition can be determined. At some point, RBE assets will be transferred from the deploying MAGTF to the supporting establishment when not reported to CG, I MEF.
- (7) Excess consumable items and noncontrolled items which become RBE, at the discretion of the MSC commander, may be redistributed within the MSC or transferred to the supporting intermediate supply activity.
- (8) Be prepared to execute redistribution of RBE excess whether transferring or receiving material.

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